JULY 2025







Ford

Bill Ellis UAW Executive Program Director & Co-Chair National Quality ____Committee

John Roth FORD Executive Program Director & Co-Chair National Quality Committee

"The Union and Company recognize that it is in the best interests of both parties to resolve employees' product quality concerns as soon as possible, at the facility where they originate." - Appendix Q

QUALITY LEADERSHIP MESSAGE

PRINCIPLE 9: "THE CUSTOMER IS OUR SHARED CONCERN "

It's critical that we ALL understand our customers' requirements /concerns and how we individually can impact them

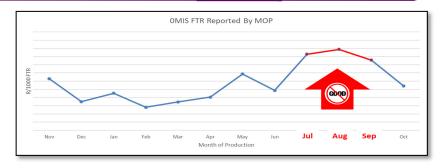
FAPO2-278 Production Readiness Process After Extended Downtime is the procedure that defines the roles, responsibilities and requirements for identifying and completion of process verification quality checks along with the establishment of a product hold process for plants resuming production after seven (7) consecutive days or longer of a scheduled / non-scheduled production downtime.

FOLLOWING THIS PROCEDURE ENSURES THE PRODUCT FROM A CUSTOMER PERSPECTIVE MEETS IT'S INTENDED QUALITY REQUIREMENTS.

From the Plant Manager to Operators on the shop floor, we <u>ALL</u> have a responsibility to follow our processes, procedures, and standards to deliver **QUALITY** to our customers.

On average after July shutdown, we as a company have an **INCREASE** of concerns (0 MIS) to our customers.

Your help is needed to <u>minimize</u> these concerns and deliver consistent **QUALITY**.



The tools provided to support Appendix Q include: Stop Button, Quality Concern Resolution Processes (QCRP) and the Quality Hotline

STOP THE OPERATION PROCEDURE (STOP BUTTON)

- A jointly written agreement signed by UAW Chairperson and Plant Manager giving <u>YOU</u> the right to stop the operation if quality is compromised
- This process ensures that concerns are immediately addressed



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QUALITY CONCERN RESOLUTION PROCESS (QCRP)

It is the intent of both the UAW and Management to <u>resolve</u> all communication and Quality issues at the **LOWEST POSSIBLE LEVELS** <u>before</u> using the QCRP. If issues cannot be resolved, then the following OCRP should be used:

- Employee discussion with the Process Coach. The Quality Rep or Committee Person will assist if requested.
- If unresolved, the employee, Quality Rep or Committee Person will document the concern on <u>THIS</u> <u>QCRP form</u> for further discussion with management.
- If still unresolved, the concern should be escalated to the Local Quality Committee (LQC), Operations Quality Committee (OQC), or National Quality Committee (NQC).

Qt	(PLANT/UNI ALITY CONCERN RE		EQUEST
	Control Number:		-
Submitted by (Employee/Team)	Department/Area	Shift	Da
Describe Quality Concer	ĸ		
Date of Discussion:		rvisor Signature	
	CA	N Signature:	
Corrective Action Intol	mented: Yes No	Date:	
Corrective Action Impl Corrective and/or Conta		Date:	
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Corrective and/or Conto Corrective and/or Conto UAW Signature:	innest Action: ainment Action Implemented	I: Yes No	

QUALITY HOT LINE

Reasons to call:

- If you have a quality concern that is not addressed in a timely manner by management
- Product concerns/quality matters that have been ongoing
- If you are instructed to ignore a known quality concern
- If you feel pressured to ignore a quality concern

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QUALITY HOTLINE CALL TOLL FREE AT 1-866-723-3927

The Quality Hot Line should only be used if you are <u>not</u> satisfied with the DOCUMENTED QCRP